1 Ο. And what were they? 2 Α. The director of personnel, who really did most of the hiring, was my junior. 3 And who was that? 4 Q. There were four while I was there. Α. 5 Do you remember any of the four's 6 Q. names? 7 I must, yes. Sandra -- it was a 8 Serbian last name. I'm blanking on that. 9 Angela -- again, I don't know her last name. I'm 10 embarrassed to say I don't know her last name. 11 There was a Megan Wheeler who was the director of 12 13 personnel. Erin might have been, but she might not actually have been a director of personnel. 14 I'm trying to recall. And then there was a Diana 15 who was a director of personnel. 16 And what was generally the director of 17 personnel's responsibilities? 18 Take the application, review the 19 application, brief interview, hire the person, 20 handle the paperwork. 21

1 Q. Were these applications predominantly for the telemarketing position? 2 Well over half. 3 Α. What were the other positions that 4 Ο. 5 were available? Administrative staff. Α. 6 7 0. Did you ever interview any of the personnel who was applying for the telemarketer 8 positions? 9 No, sir. 10 Α. 11 ο. Did you ever interview any of the personnel applying for other administrative 12 positions? 13 Α. If they were -- only managers and 14 Those are who I would meet at least and 1.5 above. get my seal of approval. I would meet all of 16 them, I suppose. You're saying interview. 17 would meet them, but interview, no. I did the 18 preliminary interviews for one of the individuals 19 in the accounting area, for example. 20 Did you make the decision whether or 21 Q.

```
1
     not to hire telemarketers?
 2
                No, sir. The director of personnel
          Α.
     had that power.
 3
                What about with respect to
          Ο.
     non-telemarketing personnel?
 5
                There wasn't a formal method.
     input was important. But the area that person
 7
 8
     was going to work in needed the -- I really
     granted the right of that manager of that area to
 9
     make a decision largely. But we all needed
10
     consent.
11
                Do you recall in your roughly nine
12
     months at U.S. Bell and Buzz Telecom how many
13
     telemarketers you had to terminate?
14
                Oh, that's a very tough call. I don't
          Α.
15
     recall.
16
17
          Q.
                More than ten?
                Certainly.
18
          Α.
          Ο.
                More than 30?
19
                In nine months, that would be three to
20
          A.
     four a month? Qualifying it as a guess, I'll say
21
```

1 50. That's fine. And you're basing that 2 Ο. roughly on three to four terminations a month? 3 I'll call it five to six per month. Α. 4 Do you recall how many of those 5 Q. terminations were for transgressions related 6 solely to the telemarketer's interaction with 7 potential customers? 8 Genuinely few. I couldn't give you a Α. 9 number exactly. Genuinely few. The terminations 10 were largely the product of failure to show, 1.1 failure to show on time, behavioral matters. 12 Such as insubordination? 13 Ο. Correct. And we would terminate for Α. 14 lack of production, would be the other more 15 common scenario, if we had someone who just 16 couldn't sell. 17 Do you remember what the standard was Q. 18 for that? 19 We had no set standard. And we worked Α. 2.0 to establish them and would modify them and we 21

```
would discuss this, but I had no standard in
 1
     fact.
 2
                Would you make the decision to
          Ο.
 3
     terminate an employee for lack of productivity?
 4
                I wouldn't make the -- may I answer it
     this way? I would not be the sole party making
 6
     that decision. It would come from the sales
 7
     floor that this person was not producing and they
 8
     would largely request that of me.
 9
                So whoever it was that was on the
          0.
10
     sales floor or oversaw the sales floor would come
11
     to you and say that this particular telemarketer
12
     is just not producing for us?
13
                Largely through the dispatch as I
          Α.
14
     described.
15
          Q. And then what would you do in that
16
     situation?
17
                I'm big on training them and giving
18
     them a chance. It depended really, I guess, on
19
     their attitude and how badly they wanted to
20
     learn. Some of it was an easy call. If you show
21
```

```
me 40 examples of doing this, I could show you 40
 7
     completely different approaches.
 2
          Ο.
                Was it unusual for you to overrule
 3
     what the sales manager --
 4
                It was not unusual.
 5
                Do you recall generally how many
          Ο.
 6
     employees you fired for this reason in the
 7
 8
     roughly nine months you were there?
                Sir, I just don't. I would hesitate
 9
     to even offer you a number. It would simply be
10
     fabrication.
11
                Fair enough. Did you have any
          Ο.
12
     responsibility in the hiring of Shalanda
13
14
     Robinson?
                Shalanda was there many years, I
15
          Α.
     understand, before I got there.
16
                What about with respect to Shannon
17
          Q.
     Dennie?
18
                Interestingly, Shannon Dennie was
19
          Α.
     interviewed, evaluated, and hired completely in
20
     my absence during a three week trip to Los
21
```

```
Angeles.
         Q.
               Quick work.
 2
               I came back and there she was.
          Α.
 3
               How about Lisa Green?
         0.
 4
               I did an interview with Lisa Green but
         Α.
 5
    not the hire. Though, if I recall correctly, she
 б
    had my blessing.
 7
         Q. So you recommended the company hire
 8
 9
    her?
               I think I did. I liked her. If I
10
     recall correctly, yes.
11
         Q. Do you remember roughly when you
12
     interviewed her?
13
         A. Oh, can I guess? Late fall, early
14
    winter of last year. It would be in the file.
15
          Q. But sitting here today, you don't
16
     remember the month?
17
               No, I don't frankly even remember the
18
         Α.
     interview.
19
          Q.
               Okay.
20
                May I amend one answer?
          Α.
21
```

Q. You may.

1

8

9

10

11

12

13

14

15

- A. I was gone for really over three

 weeks. I may have met Shannon Dennie. I'm now

 getting a possibility that I did shake Shannon

 Dennie's hand in the lobby possibly in the

 application process. So in the name of complete

 accuracy, I guess I just don't remember.
 - Q. But you don't remember having anything to do with her hiring?
 - A. I don't remember that. I sure don't.

 And I would not have made that hire. That was

 not a hire I could make.
 - Q. Why is that?
 - A. Corporate affairs, that would be done by the brass.
- Q. What was your understanding of Lisa
 Green's position at the company when she was
 hired?
- 19 A. I'm trying to remember what -- I don't
 20 remember. I'm trying to remember if we hired her
 21 to replace the woman in corporate affairs. So I

think it was -- I don't recall. 1 Was it Amy Dickson? 2 Amy Dickson is the one who departed. 3 Α. It may have been that Lisa was hired as her 4 replacement. I'm not recalling it. 5 wondering if Lisa started elsewhere with the 6 company and I just don't recall. 7 So it's possible that Ms. Green 8 started not in corporate affairs? 9 Α. It's certainly possible. 10 recollection is she was hired to replace Amy 11 That is my vague recollection. 12 Dickson. Q. Why would you have interviewed her and 13 not Ms. Dennie if they were both destined for 14 15 corporate affairs? Well, had I been around, I probably 16 would have at least interviewed Shannon. 17 wasn't a hire I could make. I think that my 18 viewpoint could have been enlisted, so my two 19 cents was always useful, just not important. 20 That's good. Thank you. Did you 21 Ο.

1 receive any training in your responsibilities 2 when you started at U.S. Bell? 3 Α. Most certainly. The first two to 4 three months of my time there was in what you would consider a training regiment. 5 Q. What did that entail? 6 I did a little of everything. 7 I sold 8 on the floor for a few days, the better part of a I took customer service calls. I did data 9 week. entry. Kurtis created a checklist of things to 10 do that really put me in almost every part of the 11 company for at least a few days. Had I been more 12 focused, I would have gone through it more 13 quickly. But I was also working while training 14 so it ended up taking about two to three months. 15 Two months to be fair. 16 Were you successful when you sold on 17 Ο. the floor? 18 19 I'm embarrassed to say I was a complete washout. 20

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Good thing you didn't have to

21

Ο.

```
1
     terminate yourself.
          Α.
                And I would have.
 2
          ο.
                How long during this training period
 3
     did you take customer service complaints?
 4
                It was a certain number. I think I
          Α.
 5
 6
     had to take ten calls, was what the program
     required of me.
 7
                At that time, what was the company's
          Q.
 8
     policy with respect to what they did with the
 9
     customer service complaints?
10
                I'm not sure I understand quite what
          Α.
11
     you're asking about.
12
                When you received a customer service
13
          Ο.
     complaint, what did you do?
1.4
          Α.
                Well, with the ten I received, there
15
     were ten different actions. We refunded when
16
     that was warranted.
17
                Was that your decision as the customer
          Q.
18
19
     service representative?
                At the time, you're saying. Well, I
20
          Α.
     made no decision, of course. I partnered with
21
```

```
the director of customer service and she helped.
 1
     I took the call but with her instructions, of
 2
     course. I just don't recall exactly how that
 3
     worked. But I was personable in trying to
 4
     understand the customer's complaints and took
 5
     care of it from there.
 6
 7
                Do you remember there being a specific
     policy with respect to what the customer service
 8
     representatives were supposed to do with the
 9
10
     calls?
                Not that I recall. No specific
11
12
     policy, no.
                Who did you supervise in your nine
13
     months there?
14
                May I understand the question better,
15
          Α.
     my direct juniors?
16
          0.
                Yes.
17
                That's better. Thank you.
                                             The
          Α.
1.8
     receptionist, the director of personnel. We had
19
     a -- I'm trying to remember the title we gave
20
           He was the maintenance guy. He handled the
21
     him.
```

```
building. And then a woman -- a position, who
 1
     happened to be a woman throughout my time there
 2
     -- who was the manager of all those three I just
 3
     described. And so I largely ran her to run those
 4
     three people.
 5
                Did you have any responsibility over
          Q.
 6
     sales managers?
 7
                No. None at all.
 8
          Α.
                Did you have any responsibility over
          Q.
 9
     anyone in corporate affairs?
10
          Α.
                None whatsoever.
11
                Did you have any responsibility over
          Ο.
12
     anyone in the customer service department?
13
                No, sir.
          Α.
14
                When you first started at U.S. Bell,
          Q.
15
     did you have an understanding of how many states
16
     in which U.S. Bell was authorized to provide
17
     service?
1.8
                No knowledge whatsoever of that.
19
          Α.
                Did you eventually come to that
20
     knowledge?
21
```

- 1 Α. Slowly. And how was that? 2 Q. As dispatches would come my way -- I 3 Α. don't know that I was ever truly -- I couldn't tell you now how many states, for example. At no 5 one time could I list them for you. It was just 6 knowledge that I gained by being there. 7 Can you give me a general idea of what Q. 8 those dispatches would say? 9 I would just get copied on a dispatch 10 that would make reference to a state. And I did 11 12 the math and figured, yes, we can sell there because they're on our list here. 13 Were these dispatches directed to you 14 Q. or were you effectively -- what I call -- cc'd on 15 those? 16 Yes, carbon-copied. I was just copied Α. 17 or perhaps at an executive council meeting, the 18 sales manager would announce that now we're okay 19 to sell to this state. So I would learn that 2.0
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way.

```
But it wasn't part of your regular
 1
 2
     responsibilities to track or monitor how many
     states in which U.S. Bell or Buzz or Business
 3
     Options was allowed to sell?
 4
                Completely removed from my
 5
          Α.
     responsibilities.
 6
                Did there come a time when you
 7
          Ο.
     understood that the state of Vermont was
 8
     investigating Business Options?
 9
          Α.
                There was.
10
                There did come a time?
          Ο.
11
                Yes.
12
          Α.
                When was that?
13
          Ο.
                I'm going to say -- I can't exactly
14
          Α.
                I'm thinking it was around November;
15
     tell you.
     is that right?
16
          Ο.
                Just whatever your memory is.
17
                I don't recall. I'll say November per
18
          Α.
     my recollection. I may be way off.
19
20
          Q. Do you remember how you came to that
     knowledge?
21
```

A. I was asked to -- which was commonly asked of me in the company when there was something that required just getting something done, I was asked to do it. And there was a mailer that needed to go to the state where we sent out hundreds of letters, and I got just the basic idea of what we were doing. It wasn't my business what we were doing specifically. But what I did was execute the logistics of stuffing the envelopes, sealing the envelopes, stamping the envelopes, and seeing they got to the post office.

- Q. Can you tell me what a mailer is?
- A. A letter. Just a letter. We were sending letters out. Someone had to fold them.

 It takes a long time to stuff 1,500 envelopes. I had the responsibility of just getting the personnel together, begging them to work late, whatever. Begging the director of customer service to let me have customer service reps because I wasn't going to be able to do it with

```
my people, finding the people on the sales floor
 1
     to handle their quotas and then begging them to
 2
     come help me. So the specific matter, I had very
 3
     little to do with.
 4
                I'm going to show you a document that
 5
     has database stamp No. 08452. Do you recognize
 6
     that letter?
 7
                It was probably within the mailer, but
          Α.
 8
     I don't know that I ever read it.
 9
                Does the format of it look familiar?
          Ο.
10
                Kind of. I imagine I glanced at it.
11
          Α.
     I certainly don't recall it, but it would be
12
     likely that I would have looked at it.
13
                But you don't have any memory of ever
14
          Q.
     seeing that letter before?
15
                No. I have no recollection.
16
          Α.
     seen it pass my eye, it's recorded somehow. I
17
     never had any focus on it.
18
                So you certainly didn't help write
19
          0.
     this letter?
20
                I certainly didn't.
21
          Α.
```

1 Ο. Did you have any other understanding 2 about the Vermont investigation of Business 3 Options other than what you described with the mailer? 4 5 Α. I don't know that there was even, other than just what I described. 6 You didn't have any discussion with 7 Q. Kurtis? 8 Α. None whatsoever. 9 Or Ms. Dennie or Ms. Green? 10 Ο. No. 11 Α. Did your responsibilities ever put you 12 Q. in contact with Ms. Dennie or Ms. Green? 13 Very rarely. I won't say never, but I 14 Α. would say rarely. 15 What were those occasions, if you can 16 Q. 17 recall? Here's what would have -- but I don't 18 Α. have an example in my mind. But if they got a 19 complaint and it involved a specific rep, they 20 would handle the lawful matter. They would 21

handle the external line of it, you know what I mean, the complaint, if you will. And then I would get copied on the rep, and then I would handle it from that internal point of view. So I would then go out and terminate the rep or whatever the disciplinary action called for. I just don't recall that happening.

I had one exchange with Shannon Dennie as regards to some questions I answered which would be one of the few times we actually exchanged actual documents or where we actually did some business together. And I don't recall ever really seeing Lisa except saying "good morning" or whatever. She was a nice, pleasant girl.

- Q. Do you remember when you did business with Ms. Dennie as you described it?
 - A. That was in November, I believe.
- Q. Okay. Mr. Chill, I'm showing you a copy of a letter from the Federal Communications
 Commission to the legal department at Business

```
1
     Options dated November 1st, 2002. I would like
 2.
     you to take a few seconds and just kind of skim
     that letter if you would.
 3
                You're saying genuinely skim --
 4
          Α.
 5
          Ο.
                Yes.
                -- so I'll do just that.
 6
 7
                Yes. I would like to see if you
          Q.
     recognize that letter.
 8
 9
          Α.
                If I recognize it?
                Yes, sir.
10
          Ο.
                I do. Well, I'm assuming. I don't
11
          Α.
     know that I do. I have not read it.
12
                You have not read the copy in front of
13
          Ο.
14
     you?
                I'll retract that. This is not the
15
          Α.
     one I thought I had seen on a fax.
                                          So I have
16
     never seen this. I have never seen this letter.
17
                Did you have any discussions with Ms.
18
          Ο.
     Dennie about -- strike that.
19
20
          Α.
                Okay. I can tell you with certainty I
     have never seen this letter. Oh, well, these are
21
```

```
questions I answered, aren't they? Yeah.
 1
                                                 These
 2
     now look familiar.
                Okay. So you do recognize this?
 3
          Α.
                Just that one point. She just gave me
 4
     the questions.
 5
                Who is she?
 6
          Ο.
                          These are the questions
 7
          Α.
                Shannon.
     Shannon sent to me. These sound very familiar.
 8
                Do you remember when she sent those
          Ο.
 9
     questions to you?
10
                I'm thinking sometime in November.
          Α.
11
     But I didn't see the rest of the document, is my
12
     point to you.
13
          Ο.
                Okay.
14
                As I'm scanning, I recognize those.
15
          Α.
     7, 8, 9, 10, and 11.
16
                So it's your testimony that you have
17
          Ο.
     not seen this letter before?
18
                Never saw the rest of it.
19
          Α.
                But Ms. Dennie at some point, in
          Q.
20
     November you believe, asked you to respond to
21
```

questions 7 through 11? And I received those questions Yes. 2 separate from the rest of the letter because I 3 don't remember this. None of the rest of this looks familiar. 5 Okay. How did you receive those Ο. 6 questions? 7 I don't remember. Α. 8 You don't remember? 0. 9 A copy, I guess. I'm not recalling. Α. 10 Did she type them up? I don't recall, sir. 11 Did she have any discussion with you 12 Q . about your responses to those questions 7 through 13 14 11? None whatsoever. At the time, we 15 barely knew each other. I don't remember even 16 speaking to her over it. I think it arrived in 17 my box. I'm trying to recall. No discussion, to 18 answer your question. I recall the questions, 19 but I have not seen the rest of this in any form. 20 But you don't remember her saying 21 Q.

anything about what was required of you? 1 I can tell you with certainty there 2 was no actual discussion. Possibly just, you 3 need to answer these questions. But nothing 4 else. She wouldn't have offered me anything. 5 6 She was fairly new. She was very new? 7 0. At the time, I think she was new there Α. 8 so I don't know that we really knew each other. 9 So there was not going to be any discussion 10 between us. 11 I believe you're right with 12 0. Yes. respect to how long she had been employed there. 13 Do you know how she got your name as the person 14 who should be responsible for responding to 15 questions 7 through 11? 16 That's a good question. I have no 17 Α. idea. 18 You didn't ask her? Ο. 19 No. 20 Α.

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21

Q.

Did you know that you were going to be

```
responding to questions and that those responses
 1
     would go to the FCC?
 2
                I think I knew they were going to the
          Α.
 3
 4
     FCC, yes.
                How did you know that?
          Ο.
 5
                I'm trying to remember. I don't
 6
          Α.
     remember. Possibly she said it. Maybe it was on
 7
     the form she gave me. I might have assumed, but
     I have recollection that I knew these would be
 9
     going to the FCC.
10
                Did you talk to Mr. Kintzel, did you
          Q.
11
     talk to Kurtis about your responses to those
12
     questions?
13
                Not a word and never have.
          Α.
14
                Did you talk to Keanan Kintzel?
15
          Q.
          Α.
                Not a word.
16
                When you responded to these questions,
17
          Ο.
     how did you respond? In what format?
18
                Typed up answers, I believe.
19
          Α.
                What did you do with those typed
20
          Q.
21
     answers?
```

```
1
          Α.
                I'm going to say -- I'm assuming -- I
     gave them back to Shannon.
 2
 3
          Q.
                But you don't have the memory today
     that you gave them to Ms. Dennie?
 4
                Correct. Or acknowledgment that she
 5
     received them even.
 6
                I think I know the answer to this, but
 7
     please bear with me one minute.
 8
                Of course.
          Α.
 9
                I'm going to show you a copy of a
10
          Q.
     letter dated December 9th of 2002. It's sent on
11
     Business Options letterhead to Peter Wolfe at the
12
     FCC. Have you ever seen that letter before?
13
                No -- well...
14
          Α.
                Have you ever seen the top letter
          0.
15
     before?
16
                Never. Never heard that name.
          Α.
17
                Is there anything attached to that
18
          Q.
     letter that you recognize?
19
                Well, I -- never seen this.
          Α.
20
                And by "this," you mean the second
21
          Q.
```